



Document Consortium 8-6 - SIC

## 8<sup>th</sup> Consortium Meeting

Wednesday 16 November 2022

[From 03:30 PM to 06:00 PM Egyptian time]

in Sharm El Sheikh (Egypt) & online via Zoom

# Implementation of the « 4 per 1000 » Strategic Plan 2050 The Strategy Implementation Cycle (SIC)

During 2021, the Task Forces formed in late 2020, one for each Strategic Objective of the « 4 per 1000 » Strategic Plan 2050 (24 in total), worked on the collaborative platform to contribute to the Delphi study for the development of the Implementation Strategy.

Following the Delphi method, the study was conducted in three phases that led to consensus on the answers to several critical questions about each objective.

- 1. What is the problem underlying the Strategic Objective, and what are its consequences?
- 2. What are the root causes of the problem?
- 3. What actions are needed to achieve the Goal?
- 4. What are the Critical Success Factors that need to be considered?
- 5. What Obstacles must be overcome to achieve the objective?

Over 4,000 individual responses from 126 of the 334 Task Force members across all regions and stakeholder groups were received on the collaborative platform. They formed the basis for the development of the « 4 per 1000 » Implementation Strategy.



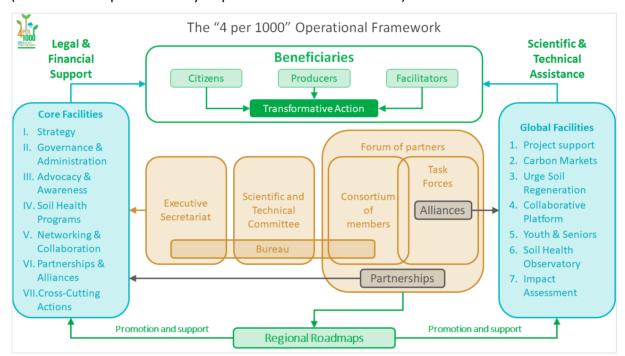


The Consortium of Members had to review and approve the resulting « 4 per 1000 » Implementation Strategy.

The list of Activities to be deployed and the proposed alignment of the 2030 and 2050 Targets for the 24 Objectives were critical.

The 162 Activities resulting from the Task Forces work and organized within the 24 Strategic Objectives, were contained in a dozen of Categories, and each Strategic Objective was reviewed based on the propositions made by the Task Forces (revision of the Title, Description, Baseline 2020, and Targets 2030 & 2050).

After a precise and complete analysis and based on the **« 4 per 1000 » Operational Framework** proposed by the Executive Secretariat, each set of Activities of a Strategic Objective was sorted within the **"Core Facilities"** category (financed and implemented with the Executive Secretariat operating budget) or the **"Global facilities"** category (funded and implemented by a specific Coalition of Partners).



### This work led to:

- → Version 2 of the « 4 per 1000 » Strategic Plan
- → and Version 1 of the « 4 per 1000 » Implementation Strategy.

The Consortium of Members approved this second document during an electronic consultation in July & August 2022.

Remain now the last mechanism: how can the Partners, Members, and Friends of the international « 4 per 1000 » Initiative implement concretely the various activities included in the « 4 per 1000 » Implementation Plan and belonging to the category of "Global Facilities" of the « 4 per 1000 » Operational Framework?



The Executive Secretariat proposed to the Bureau a cycle of successive steps leading to concrete implementation, including funding, through projects supported by the Task Forces devoted now to the performance.

This cycle is the **Strategy Implementation Cycle (SIC)** described below.

## Strategy Implementation Cycle (SIC)



#### **Purpose**

The *primary purpose* of the **Strategy Implementation Cycle (SIC)** is to systematically assist the Partners of the international « 4 per 1000 » Initiative in planning and raising funds for projects and activities that contribute to the goals of the « 4 per 1000 » Strategy. Under the leadership of **Task Force Leaders** (TFL) and **Task Force Regional Representatives** (TFRR), they will develop project ideas and work in project teams to forge Alliances and Partnerships for project development and facilitate access to funding.

The Executive Secretariat will support and monitor this process. Responsibility for the resulting actions and projects rests solely on implementing Alliances and Partnerships.

The *secondary purpose* of the **Strategy Implementation Cycle (SIC)** is to provide an overview of relevant ongoing Activities and Gaps to facilitate the coordination of investments by funding agencies and governments while demonstrating progress in implementing the Strategy.



#### **Process**

Before the **Strategy Implementation Cycle (SIC)** starts, the Executive Secretariat will Consolidate the Task Forces to allow for decentralized management of activities.

The annual cycle includes six steps:

- I. **Stocktaking & Planning**: Inventory current projects, activities, and associated sponsors analyze gaps, and plan task force activities.
- II. **Ideation & Team Building**: Develop project ideas and form teams to address gaps.
- III. **Project Conception**: Develop concise project concepts of 2 to 3 pages using a standard template highlighting the project's relevance to strategic objectives.
- IV. **Scouting for Funding**: Present project concepts to decision makers as investment opportunities and to funding institutions to foster project teams to submit a full project proposal or to direct them to appropriate funding programs.
- V. **Securing Funding**: Prepare and submit a complete project proposal following funder guidelines.
- VI. Implementation: Project implementation

The Executive Secretariat will support and monitor progress throughout the cycle.

- → It is proposed to the Consortium of Members to approve the principle and the implementation of the SIC from January 2023.
- → It is also proposed to the Partners of the international « 4 per 1000 » Initiative and all voluntary organizations to call for support for all projects resulting from the Task Forces' work in the SIC Framework.

All projects will be assessed by the « 4 per 1000 » STC and the « 4 per 1000 » Executive Secretariat and will have to follow the procedure set in place by the funder.

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